

**PUBLIC WORKS DEPARTMENT
SUMMARY**

MISSION STATEMENT:

To plan and implement projects and services that effectively create and maintain a comprehensive and successful transportation, and infrastructure system by cultivating the Public trust, promoting new ideas and technology, and maintaining the County's assets responsibly and proactively.

PROGRAMS AND SERVICES:

ACCOMPLISHMENTS, INITIATIVES, TRENDS AND ISSUES AND SERVICE LEVEL IMPACTS:

Road and Bridge:

- To construct, maintain, preserve, and manage Brevard County's transportation infrastructure

Accomplishments:

- Completed 74 miles of road resurfacing and 12 miles of reconstruction
- Completed 1,479 pothole repairs
- Completed 229 sidewalk ADA (Americans with Disabilities Act) ramp upgrades
- Completed 140 drainage pipe replacement projects
- Processed 3,177 Service Request from citizens
- Completed Pavement Condition Assessment

Initiatives:

- Complete 63 miles of road resurfacing and 8 miles of reconstruction
- Increase ditch maintenance hours by 29 percent
- Develop and implement a 5-Year Bridge Maintenance Program

Trends and Issues:

- The Road & Bridge Resurfacing/Reconstruction Program goals for FY 20/21 will continue at 63 miles of resurfacing and 8 miles of reconstruction. The continuation of the Program's goals in FY 20/21 is due in part to the Constitutional Fuel Tax (CGT) Refunding Bond, Series 2015 final payment in FY 19/20. Because, of the final payment of the CGT Bonds, the FY 20/21 budget, reflects a reallocation of CGT of \$2 million to the County's Road Resurfacing/Reconstruction Program from Constitutional Gas Taxes. In addition to the CGT allocation, a transfer of \$2.5 million from Local Option Gas Tax (LOGT) was needed to maintain the resurfacing and reconstruction goal for FY 20/21.
- As Road and Bridge gets closer to the end of the County's five-year road program, Road and Bridge will begin the process of transitioning from 71 miles of annual resurfacing and reconstruction to preventative maintenance and pavement preservation, which can significantly extend the life expectancy of a road, thereby protecting the taxpayers' investment in transportation infrastructure.

Service Level Impacts:

Not Applicable

Transportation Construction:

- To design and construct transportation improvements projects in Brevard County in a cost-effective manner.

Accomplishments:

- Completed Grissom Parkway and Fay Boulevard Intersection Improvements
- Completed Construction of N. Banana River Dr. Boardwalk
- Completed St. Johns Heritage Parkway N. Segment from US 192 to west of the new Ellis Interchange
- Completed design for John Rodes Sidewalk from Eau Gallie Blvd to Aurora Road
- Completed design for Aurora Road Sidewalk from Marywood to Turtle mound

Initiatives:

- Construction is anticipated to be completed on the Babcock-Valkaria-Wyoming Intersection
- Construction is anticipated to be completed on the Pineda Causeway Overpass
- Construction is anticipated to be completed on the SR520 and Sykes Creek Truss Signal
- Ellis Road Widening (Johns Rodes Blvd. to Wickham Road) design is anticipated to be completed
- St. Johns Heritage Parkway ACE is underway and the study is anticipated to be completed in January 2022
- Hollywood Boulevard widening project design began March 2020 and is anticipated to be completed in January 2022
- Improve transportation project monitoring and reporting
- Standardize contract templates to ensure ADA accessible to people with disabilities

Trends and Issues:

The County's Gas taxes have been impacted by the COVID-19 public health emergency with lower than expected Gas Tax collections. It is projected that Gas Tax collections in FY 19/20 will be \$929,178 lower than collections in FY 18/19 and the Gas Tax collections in FY 20/21 are projected to be \$250,492 lower than collections in FY 19/20.

A portion of the \$10.1 million Local Option Gas Tax (LOGT) funds the \$5.4 million annual LOGT Bond payment until August 2037. The Constitutional Gas Tax (CGT) final bond debt payment of \$2.3 million was paid in full in August 2020, as previously approved by the Board of County Commissioners the funds will now be allocated, on a recurring basis, to Road and Bridge for resurfacing; additionally, LOGT transfers \$1.6 million annually, to help reduce and eventually eliminate the resurfacing backlog. Funds for needed capacity improvements are still an issue; however, Transportation Impact Fee Funds will supplement a portion of the funding shortfall for capacity projects. Staff will continue to seek funding and municipality partnerships to fund priority projects.

Service Level Impacts:

Not Applicable

Facilities Management:

- To provide functional, safe and attractive facilities that support county efforts to provide quality service

Accomplishments:

- Brevard County Detention Center- Cell/security door controls
- BCGC Viera – Building E Humidity Issues/ Building E Flooring
- Vassar B Carlton Historic Courthouse- Heat exchanger & chiller pipe replacement/ Building Envelope
- Harry T. Harriette V Moore Justice Center - Replace HVAC units on 2,3,4th floors(west) / Roof Replacement
- Melbourne Courthouse – Repave Parking Lot
- CSC Merritt Island – Brevard Cultural Alliance Renovations
- BCGC Viera- Building A. Annex chiller replacement

Initiatives:

- Enhance and complete building assessment program and capital planning for better unfunded prioritization
- Collaborate with departments in preliminary capital improvement planning, developing more accurate budget estimates, and consolidating projects when feasible
- Replacement of outdated building components with new technologies for improved performance and efficiencies

Trends and Issues:

Facilities Management continues to focus on prioritizing the replacement of antiquated building components with newer and more efficient systems. There remains a significant amount of unfunded needs at buildings countywide, such as roofing, HVAC, electrical, plumbing, architectural and structural modification needs.

In fiscal year FY19/20 several CIP projects were funded in mid-year supplement. The added CIP projects from Facilities critical needs list consisted of: TJ Mills Chiller, Melbourne Courthouse roof replacement, BCGC Viera BLDG. D. Flooring replacement, Harry T Harriette V. Moore Justice Center replacement of the two public elevators.

Service Level Impacts:

Not Applicable

Traffic Operations:

- To provide residents and visitors a safe, efficient and reliable transportation system

Accomplishments:

- Installed Uninterrupted Power Supply (UPS) units at 10 Intelligent Traffic System (ITS) Master Hubs and 15 signalized intersections in an effort to improve system reliability during storm events and power outages
- Completed vehicle detection programming optimizations at 120 signalized intersections on Palm Bay Road, Minton Road, US 192, Wickham Rd, Pineda Causeway, SR 520, and US 1 Cocoa/Rockledge
- Upgraded vehicle detection systems at 12 locations countywide
- Inspected and accepted 6 new signalized intersections to our signal maintenance responsibility
- Provided traffic engineering review for over 490 submittals of site plans, subdivisions, right-of-way plans, and capital improvement projects
- Upgrade the new Traffic Operation to a complex that will accommodate a 170-m.p.h. wind load

Initiatives:

- Complete upgrade of 75 traffic signal controllers to work more efficiently with the ATMS
- Continue to upgrade UPS and vehicle detection systems countywide

Trends and Issues:

The lack of technical work force in the industry continues to impede our ability to fill vacant positions and carry out work in a responsive manner. It is a challenge to acquire and retain technical skilled employees. If we can increase our engineering and technical talent, we will improve our customer service and responsiveness.

Service Level Impacts:

Not Applicable

Survey & Mapping:

- Provide professional land surveying services that support the mapping of county infrastructure, construction layout, development reviews, and acquisition of rights of ways and easements

Accomplishments:

- Completed the data collection and mapping of drainage assets and ditch sections in Windover Farms and Great Outdoors Community Island Drainage in support of the SOIRL program
- Updated the GIS mapping of all approved rights-of-way and easement vacates during FY 2019 to 2020
- Continued Maintenance of the Pavement Management Plan on the Public Works GIS mapper
- Completed land development reviews on schedule for Site Plans, Subdivisions and Docks/Piers
- Continued support of Road & Bridge Construction and Maintenance, such as the Fawn Lake Culvert Replacement and the Cone Road Infrastructure Improvements

Initiatives:

- Provide infrastructure mapping services in support of county agencies (Public Works, Natural Resources, Utilities)
- Investigate expanding our surveying services to include aerial imaging and digital modeling using drone technology

Trends and Issues:

- The creation of a secretarial administrative position for Surveying and Mapping is needed to maintain an efficient and effective operation

Service Level Impacts:

Not Applicable

Engineering:

- To manage the design and construction of County infrastructure projects and to ensure responsible development through permit review

Accomplishments:

- Coordinated with Road and Bridge to produce a new bridge inspection program for County owned bridges
- Successfully continue to manage the St. Johns Heritage Parkway and Pineda Causeway Overpass projects
- Successfully continue to review and permit thousands of development permits every year
- Transitioned to allowing electronic submittals of right-of-way permit applications
- Coordinated with Zoning to provide preliminary engineering reviews for zoning requests to ensure BDP consistency with code requirements

Initiatives:

- Implement training program for new staff responsible for bridge inspections
- Implement training programs for cross training of staff to prevent single points of failure
- Continue to provide project management and inspection services for Capital Improvement Projects
- Continue to provide design services to County departments to reduce the design consultant costs for small projects
- Update development codes to comply with current state requirements

Trends and Issues:

The engineering program continues to have challenges finding qualified applicants for vacancies in technical positions. Engineering is working on implementing succession and training plans in bridges, floodplain and inspection to address current and future losses in those areas due to staff retiring.

A long-term plan for programing CIP projects needs to be developed including funding in addition to Transportation Impact Fees for capacity projects (currently Constitutional Gas Tax and Local Option Gas Tax is predominantly funding resurfacing and reconstruction projects).

Service Level Impacts:

Not applicable.

PUBLIC WORKS DEPARTMENT: SUMMARY

Public Works Department Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019-2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$19,596,921	\$18,550,351	\$18,861,982	\$311,631	1.68%
Permits, Fees & Special Assessment Revenue	\$5,927,428	\$4,845,346	\$4,885,785	\$40,439	0.83%
Intergovernmental Revenue	\$21,229,360	\$34,883,698	\$24,692,164	-\$10,191,534	-29.22%
Charges for Services Revenue	\$5,378,610	\$6,066,885	\$5,644,510	-\$422,375	-6.96%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$2,879,669	\$1,708,060	\$2,237,463	\$529,403	30.99%
Statutory Reduction	\$0	-\$3,301,982	-\$2,816,099	\$485,883	-14.71%
Total Operating Revenues	\$55,011,988	\$62,752,358	\$53,505,805	-\$9,246,553	-14.73%
Balance Forward Revenue	\$73,877,045	\$67,102,811	\$51,873,307	-\$15,229,504	-22.70%
Transfers - General Revenue	\$20,966,377	\$29,051,475	\$24,309,227	-\$4,742,248	-16.32%
Transfers - Other Revenue	\$37,814	\$387,053	\$39,675	-\$347,378	-89.75%
Other Finance Source Revenue	\$0	\$19,405,000	\$0	-\$19,405,000	100.00%
Total Non-Operating Revenues	\$94,881,236	\$115,946,339	\$76,222,209	-\$39,724,130	-34.26%
TOTAL REVENUES	\$149,893,224	\$178,698,697	\$129,728,014	-\$48,970,683	-27.40%
Compensation and Benefits Expense	\$15,138,434	\$19,177,473	\$19,822,286	\$644,813	3.36%
Operating Expense	\$28,488,663	\$56,826,879	\$48,690,075	-\$8,136,804	-14.32%
Capital Outlay Expense	\$3,408,402	\$3,433,619	\$2,164,220	-\$1,269,399	-36.97%
Operating Expenditures	\$47,035,499	\$79,437,971	\$70,676,581	-\$8,761,390	-11.03%
C I P Expense	\$26,388,935	\$60,384,119	\$44,026,064	-\$16,358,055	-27.09%
Debt Service Expense	\$8,503,818	\$27,957,048	\$5,411,561	-\$22,545,487	-80.64%
Reserves-Operating Expense	\$0	\$2,227,352	\$1,613,963	-\$613,389	-27.54%
Reserves - Capital Expense	\$0	\$6,374,853	\$6,727,469	\$352,616	5.53%
Reserves - Restricted Expense	\$0	\$1,010,202	\$0	-\$1,010,202	100.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$816,814	\$1,307,152	\$1,272,376	-\$34,776	-2.66%
Total Non-Operating Expenses	\$35,709,567	\$99,260,726	\$59,051,433	-\$40,209,293	-40.51%
TOTAL EXPENDITURES	\$82,745,066	\$178,698,697	\$129,728,014	-\$48,970,683	-27.40%

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE

Road and Bridge Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$2,658,885	\$2,732,810	\$2,797,109	\$64,299	2.35%
Permits, Fees & Special Assessments Revenue	\$750,000	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$5,667,329	\$5,356,014	\$7,342,144	\$1,986,130	37.08%
Charges for Services Revenue	\$3,655,624	\$4,268,324	\$4,105,837	-\$162,487	-3.81%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$216,268	\$94,927	\$261,583	\$166,656	175.56%
Statutory Reduction	\$0	-\$622,604	-\$725,333	-\$102,729	16.50%
Total Operating Revenues	\$12,948,106	\$11,829,471	\$13,781,340	\$1,951,869	16.50%
Balance Forward Revenue	\$9,163,099	\$6,377,335	\$5,827,539	-\$549,796	-8.62%
Transfers - General Revenue	\$8,539,356	\$13,992,674	\$11,297,674	-\$2,695,000	-19.26%
Transfers - Other Revenue	\$0	\$5,199,250	\$2,514,697	-\$2,684,553	-51.63%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$17,702,455	\$25,569,259	\$19,639,910	-\$5,929,349	-23.19%
TOTAL REVENUES	\$30,650,561	\$37,398,730	\$33,421,250	-\$3,977,480	-10.64%
Compensation and Benefits Expense	\$7,870,015	\$10,288,996	\$10,735,581	\$446,585	4.34%
Operating Expense	\$13,608,518	\$25,272,997	\$22,194,444	-\$3,078,553	-12.18%
Capital Outlay Expense	\$2,327,539	\$1,651,966	\$483,000	-\$1,168,966	-70.76%
Operating Expenses	\$23,806,072	\$37,213,959	\$33,413,025	-\$3,800,934	-10.21%
C I P Expense	\$382,504	\$175,178	\$0	-\$175,178	-100.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$9,349	\$9,593	\$8,225	-\$1,368	-14.26%
Non-Operating Expenses	\$391,853	\$184,771	\$8,225	-\$176,546	-95.55%
TOTAL EXPENSES	\$24,197,925	\$37,398,730	\$33,421,250	-\$3,977,480	-10.64%

ROAD AND BRIDGE: BUDGET VARIANCES

Road and Bridge Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$64,299	2.35%	Communication Service tax are projected to increased as relected in historical collections.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$1,986,130	37.08%	Constitutional Gas Tax Bonds were fully paid in FY 19/20. Funds will be allocated to roadway resurfacing and reconstruction.
Charges for Services Revenue	-\$162,487	-3.81%	Decrease in Charges for Services is due to the anticipated decrease in Road and Bridge Construction billings in FY 20/21.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$166,656	175.56%	A portion of the Constitutional Gas Taxes are being allocated for the Road Resurfacing program; Interest Earned has been increased to reflect the increase in revenue within the program.
Statutory Reduction	-\$102,729	16.50%	Statutory Reduction has been adjusted to reflect revenue adjustments in FY 20/21.
Balance Forward Revenue	-\$549,796	-8.62%	Decrease in anticipated Balance Forward is due to the projected impact of COVID-19 on Fuel taxes collection in FY 19/20. It is anticipated that collections will be 3- 5% less than would be otherwise anticipated
Transfers - General Revenue	- \$2,695,000	-19.26%	A non-recurring General Fund transfer was allocated during mid-year to heavy equipment, road resurfacing/reconstruction, and bridge repairs.
Transfers - Other Revenue	- \$2,684,553	-51.63%	Decrease in Transfers is due to a non-recurring transfer from Constitutional Gas Tax in FY 19/20 for roadway resurfacing.
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$446,585	4.34%	Increase in Salaries and Benefits is due to a cumulative effect of reclassifications and salary adjustments; as well as, the cost of living adjustment.
Operating Expense	- \$3,078,553	-12.18%	In FY 19/20 a non-recurring transfer of \$1.4 million for Road Reconstruction; and \$3 million for bridge repair and maintenance.
Capital Outlay Expense	- \$1,168,966	-70.76%	Decrease is due to the capital equipment purchased in FY 19/20 costs more than the equipment that is being requested in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$175,178	-100.00%	Decrease is due to the completion of the Wickham Road Shop Improvements project.
Debt Service Expense	\$0	0.00%	

Road and Bridge Program Revenue and Expense Category	Variance	% Variance	Explanation
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	-\$1,368	-14.26%	Decrease in transfer is due to the refunding of the Energy Initiative Bond; as well as, a slight decrease in Fire Rescue dispatch Fees.

PUBLIC WORKS DEPARTMENT: TRANSPORTATION CONSTRUCTION

Transportation Construction Management Program Revenue & Expense Category	Actual F Y 2018-2019	Current Budget F Y 2019-2020	Requested Budget F Y 2020-2021	Difference	% Change
Taxes Revenue	\$11,375,458	\$9,838,390	\$9,849,266	\$10,876	0.11%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$15,493,851	\$29,527,684	\$17,350,020	-\$12,177,664	-41.24%
Charges for Services Revenue	\$135,157	\$359,571	\$157,500	-\$202,071	-56.20%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$1,120,408	\$342,110	\$481,026	\$138,916	40.61%
Statutory Reduction	\$0	-\$2,002,651	-\$1,391,892	\$610,759	-30.50%
Total Operating Revenues	\$28,124,874	\$38,065,104	\$26,445,920	-\$11,619,184	-30.52%
Balance Forward Revenue	\$52,118,931	\$45,853,649	\$36,205,739	-\$9,647,910	-21.04%
Transfers - General Revenue	\$0	\$805,000	\$0	-\$805,000	-100.00%
Transfers - Other Revenue	\$0	-\$4,851,872	-\$2,514,697	\$2,337,175	-48.17%
Other Finance Source Revenue	\$0	\$19,405,000	\$0	-\$19,405,000	-100.00%
Non-Operating Revenues	\$52,118,931	\$61,211,777	\$33,691,042	-\$27,520,735	-44.96%
TOTAL REVENUES	\$80,243,805	\$99,276,881	\$60,136,962	-\$39,139,919	-39.43%
Compensation and Benefits Expense	\$1,118,999	\$1,514,225	\$1,380,330	-\$133,895	-8.84%
Operating Expense	\$1,780,970	\$9,151,367	\$6,753,802	-\$2,397,565	-26.20%
Capital Outlay Expense	\$236,959	\$57,200	\$523,000	\$465,800	814.34%
Operating Expenses	\$3,136,928	\$10,722,792	\$8,657,132	-\$2,065,660	-19.26%
C I P Expense	\$22,903,864	\$53,387,042	\$39,368,115	-\$14,018,927	-26.26%
Debt Service Expense	\$8,500,416	\$27,901,488	\$5,411,561	-\$22,489,927	-80.60%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$5,832,987	\$6,282,300	\$449,313	7.70%
Reserves - Restricted Expense	\$0	\$1,010,202	\$0	-\$1,010,202	-100.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$0	\$422,370	\$417,854	-\$4,516	-1.07%
Non-Operating Expenses	\$31,404,280	\$88,554,089	\$51,479,830	-\$37,074,259	-41.87%
TOTAL EXPENSES	\$34,541,208	\$99,276,881	\$60,136,962	-\$39,139,919	-39.43%

TRANSPORTATION CONSTRUCTION: BUDGET VARIANCES

Transportation Construction Management Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$10,876	0.11%	Fuel taxes are projected to decrease due to the Covid 19 public health emergency
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$12,177,664	-41.24%	This decrease is due to the spend down of grant associated capital projects.
Charges for Services Revenue	-\$202,071	-56.20%	Decrease is due to the completion of municipal cooperative associated projects in FY 19/20.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$138,916	40.61%	Increase is due to Interest Earned to more accurately reflect historical collection average.
Statutory Reduction	\$610,759	-30.50%	Statutory Reduction has been adjusted to correspond with revenue adjustments.
Balance Forward Revenue	-\$9,647,910	-21.04%	Decrease in Balance Forward is due to the anticipated completion of projects.
Transfers - General Revenue	-\$805,000	-100.00%	In FY 19/20, a non-recurring transfer from the General Fund for Sea Ray Bridge repairs. It is anticipated that these funds will be spent by end of FY 19/20.
Transfers - Other Revenue	\$2,337,175	-48.17%	A non-recurring transfer in FY 19/20 from Constitutional Gas tax to Road and Bridge for the resurfacing program.
Other Finance Source Revenue	\$19,405,000	-100.00%	This variance was caused by the refinancing of the LOGT Refunding Revenue Bonds, Series 2014
Compensation and Benefits Expense	-\$133,895	-8.84%	Vacancies, Cost Distribution Changes, and the Cost of Living Adjustments.
Operating Expense	-\$2,397,565	-26.20%	Decrease in due to the anticipated completion of projects by the end of FY 19/20.
Capital Outlay Expense	\$465,800	814.34%	Capital Outlay expenses in FY 19/20 were lower than the requested Capital Outlay in FY 20/21.
Grants and Aid Expense	\$0	0.00%	Decrease is a result of net changes in: position classification, vacancies, and the Cost of Living Adjustment.
C I P Expense	\$14,018,927	-26.26%	Decrease due to anticipated completion of capital projects by the end of FY 19/20.
Debt Service Expense	\$22,489,927	-80.60%	The Constitutional Gas Tax Bond was paid in full in FY 19/20, resulting n a decrease in Debt Service Expense.
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$449,313	7.70%	Several Impact Fee associated capacity projects are awaiting full funding or reallocation from project savings from completed projects.

Transportation Construction Management Program Revenue and Expense Category	Variance	% Variance	Explanation
Reserves - Restricted Expense	-\$1,010,202	-100.00%	Decrease in Restricted Reserves is due to the completion of the Constitutional Gas Tax Bond in FY 19/20. Reserves are no longer required.
Transfers Expense	-\$4,516	-1.07%	Slight variance is due to the transfer of the remaining funds in the Cone Road project to MIRA in FY 19/20 of \$422,370; in FY 20/21 transfer to NRMD for W. Crissifulli project of \$417,854

PUBLIC WORKS DEPARTMENT: FACILITIES MANAGEMENT

Facilities Management Program Revenue & Expense Category	Actual F Y 2018-2019	Current Budget F Y 2019-2020	Requested Budget F Y 2020-2021	Difference	% Change
Taxes Revenue	\$0	\$0	\$0	\$0	0.00%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$68,180	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$336,777	\$290,000	\$210,000	-\$80,000	-27.59%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$1,170,860	\$1,091,891	\$1,183,181	\$91,290	8.36%
Statutory Reduction	\$0	-\$69,095	-\$69,659	-\$564	0.82%
Total Operating Revenues	\$1,575,817	\$1,312,796	\$1,323,522	\$10,726	0.82%
Balance Forward Revenue	\$1,843,474	\$2,600,774	\$2,157,949	-\$442,825	-17.03%
Transfers - General Revenue	\$10,655,725	\$11,566,958	\$10,392,398	-\$1,174,560	-10.15%
Transfers - Other Revenue	\$0	\$0	\$0	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$12,499,199	\$14,167,732	\$12,550,347	-\$1,617,385	-11.42%
TOTAL REVENUES	\$14,075,016	\$15,480,528	\$13,873,869	-\$1,606,659	-10.38%
Compensation and Benefits Expense	\$2,784,417	\$3,247,983	\$3,343,883	\$95,900	2.95%
Operating Expense	\$4,884,244	\$5,226,587	\$5,699,104	\$472,517	9.04%
Capital Outlay Expense	\$250,063	\$264,416	\$96,500	-\$167,916	-63.50%
Operating Expenses	\$7,918,724	\$8,738,986	\$9,139,487	\$400,501	4.58%
C I P Expense	\$2,656,452	\$6,065,901	\$4,157,949	-\$1,907,952	-31.45%
Debt Service Expense	\$3,402	\$55,560	\$0	-\$55,560	-100.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$609,566	\$620,081	\$576,433	-\$43,648	-7.04%
Non-Operating Expenses	\$3,269,420	\$6,741,542	\$4,734,382	-\$2,007,160	-29.77%
TOTAL EXPENSES	\$11,188,144	\$15,480,528	\$13,873,869	-\$1,606,659	-10.38%

FACILITIES MANAGEMENT: BUDGET VARIANCES

Facilities Management Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$0	0.00%	
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	-\$80,000	-27.59%	A decrease in the reimbursable costs for services provided by the Program.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$91,290	8.36%	The increase is due to an increase in the cost allocation charges for services provided to County agencies.
Statutory Reduction	-\$564	0.82%	Corresponds with the increase in projected Operating Revenues.
Balance Forward Revenue	-\$442,825	-17.03%	Decrease is due to the completion of capital projects in FY 19/20.
Transfers - General Revenue	-\$1,174,560	-10.15%	Decrease is due to a nonrecurring mid-year budget supplement to fund critical needs in FY 19/20 and the completion of loan payments in FY 19/20.
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$95,900	2.95%	Increase is attributable to employee COLA.
Operating Expense	\$472,517	9.04%	Increase is due to an increase in repair and maintenance, other contracted services, and rentals.
Capital Outlay Expense	-\$167,916	-63.50%	Due to the ongoing assessment of the needs comparatively less capital outlay is required in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$1,907,952	-31.45%	Decrease is due to the completion of capital projects in FY 19/20.
Debt Service Expense	-\$55,560	-100.00%	Decrease is due to the completion of loan payments in FY 19/20.
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	-\$43,648	-7.04%	Decrease in the Energy Performance payment for FY 20/21.

PUBLIC WORKS DEPARTMENT: TRAFFIC OPERATIONS

Traffic Operations Program Revenue & Expense Category	Actual F Y 2018-2019	Current Budget F Y 2019-2020	Requested Budget F Y 2020-2021	Difference	% Change
Taxes Revenue	\$0	\$0	\$0	\$0	0.00%
Permits, Fees & Special Assessments Revenue	\$3,781,151	\$3,644,647	\$3,707,615	\$62,968	1.73%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$872,615	\$844,866	\$858,478	\$13,612	1.61%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$4,259	\$25,139	\$17,071	-\$8,068	-32.09%
Statutory Reduction	\$0	-\$225,733	-\$229,158	-\$3,425	1.52%
Total Operating Revenues	\$4,658,025	\$4,288,919	\$4,354,006	\$65,087	1.52%
Balance Forward Revenue	\$1,569,245	\$1,681,883	\$1,405,747	-\$276,136	-16.42%
Transfers - General Revenue	\$805,281	\$1,546,928	\$1,546,928	\$0	0.00%
Transfers - Other Revenue	\$0	\$0	\$0	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$2,374,526	\$3,228,811	\$2,952,675	-\$276,136	-8.55%
TOTAL REVENUES	\$7,032,551	\$7,517,730	\$7,306,681	-\$211,049	-2.81%
Compensation and Benefits Expense	\$1,158,136	\$1,698,953	\$1,780,043	\$81,090	4.77%
Operating Expense	\$4,243,417	\$5,160,717	\$5,422,102	\$261,385	5.06%
Capital Outlay Expense	\$93,856	\$650,268	\$95,220	-\$555,048	-85.36%
Operating Expenses	\$5,495,409	\$7,509,938	\$7,297,365	-\$212,573	-2.83%
C I P Expense	\$11,500	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$8,760	\$7,792	\$9,316	\$1,524	19.56%
Non-Operating Expenses	\$20,260	\$7,792	\$9,316	\$1,524	19.56%
TOTAL EXPENSES	\$5,515,669	\$7,517,730	\$7,306,681	-\$211,049	-2.81%

TRAFFIC OPERATIONS: BUDGET VARIANCES**Traffic Operations Program**

Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$0	0.00%	
Permits, Fees & Special Assessments Revenue	\$62,968	1.73%	Permits, Fees & Special Assessments are slightly increased to reflect an increase in Florida Power & Light Franchise Fees collections. Budgeted revenue has been increased to reflect the historical trend.
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$13,612	1.61%	Slight increase in Charges for Services to more accurately reflect historical collection trend of Traffic Operations Services billings.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$8,068	-32.09%	Decrease in Miscellaneous Revenue is due to the downward trend of collections of insurance proceeds. The trend reflects less vehicular accidents destroying traffic cabinets.
Statutory Reduction	-\$3,425	1.52%	Statutory Reduction variance is due to operating revenue adjustments.
Balance Forward Revenue	\$276,136	-16.42%	In FY 19/20, two bucket trucks were carried forward. These trucks were purchased, and no equipment is being carried forward into FY 20/21. Furthermore, unspent funds from vacancies offset some of this variance; resulting in a net decrease in Balance Forward.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$81,090	4.77%	Increase in Salaries & Benefits due to Cost of Living adjustments.
Operating Expense	\$261,385	5.06%	Increase in Operating Expenses is due to an increase in Contracted Services; such as, roadway striping, and corridor timing, and Intelligent Traffic Systems (ITS) services.
Capital Outlay Expense	\$555,048	-85.36%	In FY 19/20, funding for several high dollar equipment items were carried forward. The equipment was purchased and no equipment is being carried forward into FY 20/21. As a result, Capital Outlay expenses are significantly less than the prior year.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$1,524	19.56%	Slight increase is due to increased Fire Rescue Dispatch Fees from FY 19/20 to FY 20/21.

PUBLIC WORKS DEPARTMENT: SURVEY AND MAPPING

Survey and Mapping Program Revenue & Expense Category	Actual F Y 2018-2019	Current Budget F Y 2019-2020	Requested Budget F Y 2020-2021	Difference	% Change
Taxes Revenue	\$0	\$0	\$0	\$0	0.00%
Permits, Fees & Special Assessments Revenue	\$260,023	\$223,381	\$223,381	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$41,810	\$26,100	\$21,725	-\$4,375	-16.76%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$19,800	\$14,700	\$11,573	-\$3,127	-21.27%
Statutory Reduction	\$0	-\$13,209	-\$12,834	\$375	-2.84%
Total Operating Revenues	\$321,633	\$250,972	\$243,845	-\$7,127	-2.84%
Balance Forward Revenue	\$2,333	\$26,724	\$39,973	\$13,249	49.58%
Transfers - General Revenue	\$901,018	\$1,025,719	\$1,072,227	\$46,508	4.53%
Transfers - Other Revenue	\$0	\$0	\$0	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$903,351	\$1,052,443	\$1,112,200	\$59,757	5.68%
TOTAL REVENUES	\$1,224,984	\$1,303,415	\$1,356,045	\$52,630	4.04%
Compensation and Benefits Expense	\$997,583	\$1,064,590	\$1,119,642	\$55,052	5.17%
Operating Expense	\$153,161	\$169,225	\$202,403	\$33,178	19.61%
Capital Outlay Expense	\$47,516	\$69,600	\$34,000	-\$35,600	-51.15%
Operating Expenses	\$1,198,260	\$1,303,415	\$1,356,045	\$52,630	4.04%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$0	\$0	\$0	\$0	0.00%
Non-Operating Expenses	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENSES	\$1,198,260	\$1,303,415	\$1,356,045	\$52,630	4.04%

SURVEY AND MAPPING: BUDGET VARIANCES

Survey and Mapping Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$0	0.00%	
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	-\$4,375	-16.76%	Slight decrease in Charges for services for Dock review permits due to the anticipated decrease in services due to COVID-19 pandemic.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$3,127	-21.27%	Miscellaneous Revenue (Vacating Services) decreased to reflect actual trend collection. Although revenues were higher than anticipated in FY 18/19; it is anticipated that revenues will not be as high in FY 19/20 & FY 20/21 due to COVID-19.
Statutory Reduction	\$375	-2.84%	Statutory Reduction has been adjusted to reflect projected revenue.
Balance Forward Revenue	\$13,249	49.58%	Slight increase in Balance Forward due to a minor repair and maintenance project (storage shed) that will not be completed by the end of FY 19/20.
Transfers - General Revenue	\$46,508	4.53%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$55,052	5.17%	Increase in Salaries & Benefits is due to Cost of Living adjustment and reclassifications of positions throughout FY 19/20.
Operating Expense	\$33,178	19.61%	Slight increase in Operating Expenses is due to Repair and Maintenance of facilities, vehicles; as well as, an increase in Cost Allocation Plan in FY 20/21.
Capital Outlay Expense	-\$35,600	-51.15%	Decrease in Capital Outlay is due to capital equipment purchases in FY 20 were more expensive than Capital equipment requested in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$0	0.00%	

PUBLIC WORKS DEPARTMENT: ENGINEERING

Engineering Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$47,476	\$41,600	\$47,400	\$5,800	13.94%
Permits, Fees & Special Assessments Revenue	\$1,136,254	\$977,318	\$954,789	-\$22,529	-2.31%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$336,627	\$278,024	\$290,970	\$12,946	4.66%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$24,601	\$15,486	\$32,329	\$16,843	108.76%
Statutory Reduction	\$0	-\$65,621	-\$66,274	-\$653	1.00%
Total Operating Revenues	\$1,544,958	\$1,246,807	\$1,259,214	\$12,407	1.00%
Balance Forward Revenue	\$907,892	\$1,122,122	\$1,424,027	\$301,905	26.90%
Transfers - General Revenue	\$64,997	\$114,196	\$0	-\$114,196	-100.00%
Transfers - Other Revenue	\$0	\$0	\$0	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$972,889	\$1,236,318	\$1,424,027	\$187,709	15.18%
TOTAL REVENUES	\$2,517,847	\$2,483,125	\$2,683,241	\$200,116	8.06%
Compensation and Benefits Expense	\$1,125,513	\$1,277,901	\$1,365,592	\$87,691	6.86%
Operating Expense	\$234,612	\$309,640	\$313,364	\$3,724	1.20%
Capital Outlay Expense	\$35,599	\$34,300	\$42,000	\$7,700	22.45%
Operating Expenses	\$1,395,725	\$1,621,841	\$1,720,956	\$99,115	6.11%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$861,284	\$962,285	\$101,001	11.73%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$0	\$0	\$0	\$0	0.00%
Non-Operating Expenses	\$0	\$861,284	\$962,285	\$101,001	11.73%
TOTAL EXPENSES	\$1,395,725	\$2,483,125	\$2,683,241	\$200,116	8.06%

ENGINEERING: BUDGET VARIANCES

Engineering Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$5,800	13.94%	Slight increase in Communication Service Tax to reflect historical collections.
Permits, Fees & Special Assessments Revenue	-\$22,529	-2.31%	In FY 20/21, it is anticipated that Inspection Fees will be less than historical collections. As a result, Permit, Fees & Special Assessments reflects a decrease in anticipated revenues
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$12,946	4.66%	Charges for services have been increased to reflect actual historical collections
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$16,843	108.76%	Interest Earnings have increased to reflect actual historical collections
Statutory Reduction	-\$653	1.00%	Statutory Reduction has been adjusted to reflect projected revenue
Balance Forward Revenue	\$301,905	26.90%	Increase in Balance Forward reflects unspent Operating Expenses in FY 19/20
Transfers - General Revenue	-\$114,196	-100.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$87,691	6.86%	Increase in Salaries and Benefits is due to the Cost of Living adjustment; coupled with salary cost redistributions adjustment between FY 19/20 and FY 20/21
Operating Expense	\$3,724	1.20%	Slight increase in Operating Expenses due to anticipated increase in operating tools and equipment for Inspectors
Capital Outlay Expense	\$7,700	22.45%	The Capital Outlay Expense costs for FY 20/21 increased slightly for replacement of capital equipment.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$101,001	11.73%	Increase in Reserves - Operating is due to unspent funds carried forward from FY 19/20. These funds will be utilized in the forthcoming years on projects.
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$0	0.00%	

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 1 MSTU

Road and Bridge District 1 MSTU Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$2,051,056	\$2,198,762	\$2,265,568	\$66,806	3.04%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$141,715	\$45,899	\$79,200	\$33,301	72.55%
Statutory Reduction	\$0	-\$112,233	-\$117,239	-\$5,006	4.46%
Total Operating Revenues	\$2,192,771	\$2,132,428	\$2,227,529	\$95,101	4.46%
Balance Forward Revenue	\$2,120,620	\$2,799,497	\$1,011,108	-\$1,788,389	-63.88%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$14,037	\$14,840	\$14,840	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$2,134,657	\$2,814,337	\$1,025,948	-\$1,788,389	-63.55%
TOTAL REVENUES	\$4,327,428	\$4,946,765	\$3,253,477	-\$1,693,288	-34.23%
Compensation and Benefits Expense	\$83,771	\$84,825	\$97,215	\$12,390	14.61%
Operating Expense	\$1,282,261	\$3,853,515	\$2,373,088	-\$1,480,427	-38.42%
Capital Outlay Expense	\$91,674	\$397,863	\$289,965	-\$107,898	-27.12%
Operating Expenses	\$1,457,706	\$4,336,203	\$2,760,268	-\$1,575,935	-36.34%
C I P Expense	\$0	\$335,000	\$200,000	-\$135,000	-40.30%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$60,000	\$60,000	\$0	0.00%
Reserves - Capital Expense	\$0	\$123,764	\$138,659	\$14,895	12.04%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$70,225	\$91,798	\$94,550	\$2,752	3.00%
Non-Operating Expenses	\$70,225	\$610,562	\$493,209	-\$117,353	-19.22%
TOTAL EXPENSES	\$1,527,931	\$4,946,765	\$3,253,477	-\$1,693,288	-34.23%

ROAD AND BRIDGE DISTRICT 1 MSTU: BUDGET VARIANCES

Road and Bridge District 1 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$66,806	2.35%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	37.08%	
Charges for Services Revenue	\$0	-3.81%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$33,301	175.56%	Miscellaneous Revenue increased due to an increase Interest Earned to more accurately reflect average historical collections
Statutory Reduction	-\$5,006	16.50%	Statutory Reduction reflects revenue adjustments.
Balance Forward Revenue	-\$1,788,389	-8.62%	Decrease in Balance Forward is due to the anticipated completion of repair and maintenance projects.
Transfers - General Revenue	\$0	-19.26%	
Transfers - Other Revenue	\$0	-51.63%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$12,390	4.34%	Increase is due to an increase in Cost Redistribution, and employee COLA and increase.
Operating Expense	-\$1,480,427	-12.18%	Decrease in Operating Expenses is due to the anticipated completion of repair maintenance projects.
Capital Outlay Expense	-\$107,898	-70.76%	Capital equipment expenses were higher in FY 19/20, than the requested capital equipment in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$135,000	-100.00%	Reduction in capital expense is due to the anticipated completion of capital improvement project(s).
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$14,895	0.00%	Increase is to save for the purchase of large capital equipment in future fiscal years.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$2,752	-14.26%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 2 MSTU

Road and Bridge District 2 MSTU Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$977,598	\$1,038,612	\$1,067,005	\$28,393	2.73%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$41,718	\$18,398	\$40,700	\$22,302	121.22%
Statutory Reduction	\$0	-\$52,851	-\$55,385	-\$2,534	4.79%
Total Operating Revenues	\$1,019,316	\$1,004,159	\$1,052,320	\$48,161	4.80%
Balance Forward Revenue	\$1,519,140	\$1,391,710	\$1,121,958	-\$269,752	-19.38%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$6,679	\$7,010	\$7,010	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$1,525,819	\$1,398,720	\$1,128,968	-\$269,752	-19.29%
TOTAL REVENUES	\$2,545,135	\$2,402,879	\$2,181,288	-\$221,591	-9.22%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$644,283	\$1,709,699	\$1,281,423	-\$428,276	-25.05%
Capital Outlay Expense	\$81,872	\$134,146	\$136,935	\$2,789	2.08%
Operating Expenses	\$726,155	\$1,843,845	\$1,418,358	-\$425,487	-23.08%
C I P Expense	\$393,838	\$100,000	\$300,000	\$200,000	200.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$414,413	\$411,678	-\$2,735	-0.66%
Reserves - Capital Expense	\$0	\$1,103	\$6,686	\$5,583	506.17%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$33,432	\$43,518	\$44,566	\$1,048	2.41%
Non-Operating Expenses	\$427,270	\$559,034	\$762,930	\$203,896	36.47%
TOTAL EXPENSES	\$1,153,425	\$2,402,879	\$2,181,288	-\$221,591	-9.22%

ROAD AND BRIDGE DISTRICT 2 MSTU: BUDGET VARIANCES

Road and Bridge District 2 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$28,393	2.73%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$22,302	121.22%	Miscellaneous Revenue increased due to an increase Interest Earned to more accurately reflect average historical collections
Statutory Reduction	-\$2,534	4.79%	Statutory reduction has been adjusted to reflect revenue adjustments.
Balance Forward Revenue	-\$269,752	-19.38%	Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects in FY 19/20.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	-\$428,276	-25.05%	Decrease in Operating Expenses is due to the anticipated completion of maintenance repair projects in FY 19/20.
Capital Outlay Expense	\$2,789	2.08%	Slight increase in Capital Outlay, as capital equipment costs in FY 19/20 were higher than the equipment being requested in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$200,000	200.00%	Increase in Capital Improvement Projects due a maintenance repair project being capitalized.
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	-\$2,735	-0.66%	In FY 19/20, Capital Outlay reserves were mistakenly budgeted in Operating reserves; this was fixed in FY 20/21, resulting in a slight decrease.
Reserves - Capital Expense	\$5,583	506.17%	In FY 19/20, Capital Outlay reserves were mistakenly budgeted in Operating reserves; this was fixed in FY 20/21, resulting in a slight increase.
Reserves - Restricted Expense	\$0	0.00%	

**Road and Bridge District 2 MSTU
Program Revenue and Expense Category**

Variance

% Variance

Explanation

Transfers Expense

\$1,048

2.41%

Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 3 MSTU

Road and Bridge District 3 MSTU Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$460,431	\$492,603	\$504,927	\$12,324	2.50%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$31,962	\$12,185	\$26,200	\$14,015	115.02%
Statutory Reduction	\$0	-\$25,240	-\$26,557	-\$1,317	5.22%
Total Operating Revenues	\$492,393	\$479,548	\$504,570	\$25,022	5.22%
Balance Forward Revenue	\$940,099	\$1,056,271	\$734,857	-\$321,414	-30.43%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$3,168	\$3,359	\$3,359	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$943,267	\$1,059,630	\$738,216	-\$321,414	-30.33%
TOTAL REVENUES	\$1,435,660	\$1,539,178	\$1,242,786	-\$296,392	-19.26%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$309,530	\$1,087,516	\$1,033,165	-\$54,351	-5.00%
Capital Outlay Expense	\$54,047	\$1,772	\$132,600	\$130,828	7383.07%
Operating Expenses	\$363,578	\$1,089,288	\$1,165,765	\$76,477	7.02%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$429,418	\$50,000	-\$379,418	-88.36%
Reserves - Capital Expense	\$0	\$0	\$5,829	\$5,829	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$15,812	\$20,472	\$21,192	\$720	3.52%
Non-Operating Expenses	\$15,812	\$449,890	\$77,021	-\$372,869	-82.88%
TOTAL EXPENSES	\$379,389	\$1,539,178	\$1,242,786	-\$296,392	-19.26%

ROAD AND BRIDGE DISTRICT 3 MSTU: BUDGET VARIANCES

Road and Bridge District 3 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$12,324	2.50%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$14,015	115.02%	Miscellaneous Revenue increased due to an increase Interest Earned to more accurately reflect average historical collections
Statutory Reduction	-\$1,317	5.22%	Statutory Reduction adjustment is a result of the revenue adjustments.
Balance Forward Revenue	-\$321,414	-30.43%	Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	-\$54,351	-5.00%	Decrease in Operating Expenses is due to the anticipated completion of maintenance repair projects.
Capital Outlay Expense	\$130,828	7383.07%	Increase is due to the purchase of large equipment within this District. Funds were saved in Reserves and are now being utilized to purchase heavy equipment.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	-\$379,418	-88.36%	The decrease in Operating Reserves is due to the completion of projects in FY 19/20
Reserves - Capital Expense	\$5,829	0.00%	Increase is to save for the purchase of large capital equipment in future fiscal years.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$720	3.52%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 4 MSTU

Road and Bridge District 4 MSTU Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$1,307,767	\$1,441,147	\$1,542,623	\$101,476	7.04%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$58,520	\$28,272	\$57,000	\$28,728	101.61%
Statutory Reduction	\$0	-\$73,471	-\$79,982	-\$6,511	8.86%
Total Operating Revenues	\$1,366,287	\$1,395,948	\$1,519,641	\$123,693	8.86%
Balance Forward Revenue	\$1,832,502	\$2,123,344	\$726,639	-\$1,396,705	-65.78%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$8,930	\$9,128	\$9,128	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$1,841,432	\$2,132,472	\$735,767	-\$1,396,705	-65.50%
TOTAL REVENUES	\$3,207,719	\$3,528,420	\$2,255,408	-\$1,273,012	-36.08%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$898,424	\$3,173,284	\$1,861,335	-\$1,311,949	-41.34%
Capital Outlay Expense	\$141,173	\$166,772	\$216,600	\$49,828	29.88%
Operating Expenses	\$1,039,597	\$3,340,056	\$2,077,935	-\$1,262,121	-37.79%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$60,000	\$60,000	\$0	0.00%
Reserves - Capital Expense	\$0	\$68,992	\$54,843	-\$14,149	-20.51%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$44,778	\$59,372	\$62,630	\$3,258	5.49%
Non-Operating Expenses	\$44,778	\$188,364	\$177,473	-\$10,891	-5.78%
TOTAL EXPENSES	\$1,084,375	\$3,528,420	\$2,255,408	-\$1,273,012	-36.08%

ROAD AND BRIDGE DISTRICT 4 MSTU: BUDGET VARIANCES

Road and Bridge District 4 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$101,476	7.04%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$28,728	101.61%	Miscellaneous Revenue for interest earned was increased to more accurately reflect average historical collections
Statutory Reduction	-\$6,511	8.86%	Statutory Reduction adjustment is a result of the revenue adjustments.
Balance Forward Revenue	-\$1,396,705	-65.78%	Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	-\$1,311,949	-41.34%	Decrease in Operating Expenses is due to the anticipated completion of maintenance repair project by end of FY 19/20.
Capital Outlay Expense	\$49,828	29.88%	Capital Outlay Expense has increased due to the capital equipment purchased in FY 19/20 costs more than the requested capital equipment in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	-\$14,149	-20.51%	Decrease in Capital Reserves is due to the utilization of Capital Outlay reserves in FY 20/21 for the purchase of equipment.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$3,258	5.49%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 5 MSTU

Road and Bridge District 5 MSTU Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$548,229	\$585,556	\$602,785	\$17,229	2.94%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$28,630	\$14,624	\$27,200	\$12,576	86.00%
Statutory Reduction	\$0	-\$30,009	-\$31,500	-\$1,491	4.97%
Total Operating Revenues	\$576,858	\$570,171	\$598,485	\$28,314	4.97%
Balance Forward Revenue	\$991,687	\$1,235,386	\$435,366	-\$800,020	-64.76%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$3,785	\$4,039	\$4,039	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$995,472	\$1,239,425	\$439,405	-\$800,020	-64.55%
TOTAL REVENUES	\$1,572,330	\$1,809,596	\$1,037,890	-\$771,706	-42.65%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$229,158	\$1,101,055	\$668,251	-\$432,804	-39.31%
Capital Outlay Expense	\$48,104	\$1,772	\$114,400	\$112,628	6355.98%
Operating Expenses	\$277,261	\$1,102,827	\$782,651	-\$320,176	-29.03%
C I P Expense	\$40,777	\$320,998	\$0	-\$320,998	-100.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$60,000	\$60,000	\$0	0.00%
Reserves - Capital Expense	\$0	\$301,203	\$165,375	-\$135,828	-45.10%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$18,906	\$24,568	\$29,864	\$5,296	21.56%
Non-Operating Expenses	\$59,683	\$706,769	\$255,239	-\$451,530	-63.89%
TOTAL EXPENSES	\$336,944	\$1,809,596	\$1,037,890	-\$771,706	-42.65%

ROAD AND BRIDGE DISTRICT 5 MSTU: BUDGET VARIANCES

Road and Bridge District 5 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$17,229	2.94%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$12,576	86.00%	Miscellaneous Revenue for interest earned was increased to more accurately reflect average historical collections
Statutory Reduction	-\$1,491	4.97%	Statutory Reduction adjustment is a result of the revenue adjustments.
Balance Forward Revenue	-\$800,020	-64.76%	Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	-\$432,804	-39.31%	Decrease in Operating Expenses is due to the anticipated completion of maintenance repair projects by end of FY 19/20.
Capital Outlay Expense	\$112,628	6355.98%	Increase in Capital Outlay is due to the equipment costs in FY 19/20 being less than the requested equipment in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$320,998	-100.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	-\$135,828	-45.10%	Decrease in Capital Reserves is due to the utilization of Capital Outlay reserves in FY 20/21 for the purchase of equipment.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$5,296	21.56%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 4 MERRITT ISLAND MSTU

Road and Bridge District 4 Merritt Island MSTU Program Revenue & Expense Category	Actual F Y 2018-2019	Current Budget F Y 2019-2020	Requested Budget F Y 2020-2021	Difference	% Change
Taxes Revenue	\$20,530	\$21,895	\$22,585	\$690	3.15%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$3,520	\$462	\$3,400	\$2,938	635.93%
Statutory Reduction	\$0	-\$1,118	-\$1,300	-\$182	16.28%
Total Operating Revenues	\$24,049	\$21,239	\$24,685	\$3,446	16.22%
Balance Forward Revenue	\$147,258	\$170,526	\$133,038	-\$37,488	-21.98%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$159	\$168	\$168	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$147,417	\$170,694	\$133,206	-\$37,488	-21.96%
TOTAL REVENUES	\$171,466	\$191,933	\$157,891	-\$34,042	-17.74%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$178	\$63,414	\$139,679	\$76,265	120.27%
Capital Outlay Expense	\$0	\$1,772	\$0	-\$1,772	-100.00%
Operating Expenses	\$178	\$65,186	\$139,679	\$74,493	114.28%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$117,237	\$5,000	-\$112,237	-95.74%
Reserves - Capital Expense	\$0	\$8,586	\$12,274	\$3,688	42.95%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$762	\$924	\$938	\$14	1.52%
Non-Operating Expenses	\$762	\$126,747	\$18,212	-\$108,535	-85.63%
TOTAL EXPENSES	\$940	\$191,933	\$157,891	-\$34,042	-17.74%

ROAD AND BRIDGE DISTRICT 4 MERRITT ISLAND MSTU: BUDGET VARIANCES

**Road and Bridge District 4 Merritt Island
MSTU Program Revenue and Expense
Category**

Category	Variance	% Variance	Explanation
Taxes Revenue	\$690	3.15%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$2,938	635.93%	Miscellaneous Revenue for interest earned was increased to more accurately reflect average historical collections
Statutory Reduction	-\$182	16.28%	Statutory Reduction adjustment is a result of the revenue adjustments.
Balance Forward Revenue	-\$37,488	-21.98%	Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	\$76,265	120.27%	Increase in Operating Expenses is due to the allocation of additional maintenance repair projects; more projects will be completed in FY 20/21, than FY 19/20.
Capital Outlay Expense	-\$1,772	-100.00%	Capital Outlay expenses for equipment were higher in FY 19/20, than the requested equipment in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	-\$112,237	-95.74%	Decrease in Operating Expense is due to funds being allocated to maintenance repair projects in FY 20/21.
Reserves - Capital Expense	\$3,688	42.95%	Increase is to save for the purchase of large capital equipment in future fiscal years.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$14	1.52%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 4 BEACHES MSTU

Road and Bridge District 4 Beaches MSTU Program Revenue & Expense Category	Actual F Y 2018- 2019	Current Budget F Y 2019- 2020	Requested Budget F Y 2020- 2021	Difference	% Change
Taxes Revenue	\$149,493	\$158,976	\$162,714	\$3,738	2.35%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$17,408	\$3,967	\$17,000	\$13,033	328.54%
Statutory Reduction	\$0	-\$8,147	-\$8,986	-\$839	10.30%
Total Operating Revenues	\$166,901	\$154,796	\$170,728	\$15,932	10.29%
Balance Forward Revenue	\$720,765	\$663,590	\$649,367	-\$14,223	-2.14%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$1,056	\$1,131	\$1,131	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$721,821	\$664,721	\$650,498	-\$14,223	-2.14%
TOTAL REVENUES	\$888,722	\$819,517	\$821,226	\$1,709	0.21%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$219,906	\$547,863	\$747,915	\$200,052	36.51%
Capital Outlay Expense	\$0	\$1,772	\$0	-\$1,772	-100.00%
Operating Expenses	\$219,906	\$549,635	\$747,915	\$198,280	36.07%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$225,000	\$5,000	-\$220,000	-97.78%
Reserves - Capital Expense	\$0	\$38,218	\$61,503	\$23,285	60.93%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$5,225	\$6,664	\$6,808	\$144	2.16%
Non-Operating Expenses	\$5,225	\$269,882	\$73,311	-\$196,571	-72.84%
TOTAL EXPENSES	\$225,131	\$819,517	\$821,226	\$1,709	0.21%

ROAD AND BRIDGE DISTRICT 4 BEACHES MSTU: BUDGET VARIANCES

Road and Bridge District 4 Beaches MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$3,738	2.35%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$13,033	328.54%	Miscellaneous Revenue for interest earned was increased to more accurately reflect average historical collections
Statutory Reduction	-\$839	10.30%	Statutory Reduction adjustment is a result of the revenue adjustments.
Balance Forward Revenue	-\$14,223	-2.14%	Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	\$200,052	36.51%	Increase in Operating Expenses is due to the allocation of additional maintenance repair projects; more projects will be completed in FY 20/21, than FY 19/20.
Capital Outlay Expense	-\$1,772	-100.00%	Slight decrease in Capital Outlay expense is due to capital equipment purchased in FY 19/20 being slightly higher than requested equipment in FY 20/21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	-\$220,000	-97.78%	Decrease in Operating Expense is due to funds being allocated to maintenance repair projects in FY 20/21.
Reserves - Capital Expense	\$23,285	60.93%	Increase is to save for the purchase of large capital equipment in future fiscal years.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$144	2.16%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

**PUBLIC WORKS DEPARTMENT
PERFORMANCE MEASURES**

PROGRAM	OBJECTIVE	MEASURE	ACTUAL FY 2018- 2019	ESTIMATED FY 2019-2020	PROJECTED FY 2020-2021
Road and Bridge	Eliminate backlog of County paved roads at risk of falling into reconstruction, and ensure the highest level of pavement conditions based on available funding	Miles of road resurfaced-budgeted/ planned Vs. Actual (standard 55 miles of road resurfacing annually).	70	74	63
Road and Bridge	Restore County paved roads in disrepair back to a high pavement condition rating	Miles of road reconstructed-budgeted/ planned Vs. Actual (standard 3 miles of road reconstruction annually).	8.75	12	8
Road and Bridge	Improve the condition of County unpaved roads and associated roadside drainage	Miles of dirt roads rehabilitated planned vs. actual (standard 4 miles of dirt road rehabilitation annually)	5	5.25	5
Road and Bridge	Increase maintenance of County ditches to minimize the risk of flooding during rain events	Hours of ditch cleaning annually (9600)	3,352	6,505	8,400
Road and Bridge	Improve responsiveness to citizens' request for service	Percentage of time that service requests are closed within 72 hours or 3 business days of opening service request	73%	74%	75%
Facilities	Plan & Maintain Infrastructure and Improve the Transportation Network	Planned & Preventive Work Orders	1,112	1,150	1,150
Facilities	Plan & Maintain Infrastructure and Improve the Transportation Network	Unplanned & Emergency Work Orders	1,794	1,800	1,600
Facilities	Plan & Maintain Infrastructure and Improve the Transportation Network	Building Assessments Performed	20	7	12
Facilities	Plan & Maintain Infrastructure and Improve the Transportation Network	CIP Projects Complete	7	7	9

PROGRAM	OBJECTIVE	MEASURE	ACTUAL FY 2018- 2019	ESTIMATED FY 2019-2020	PROJECTED FY 2020-2021
Facilities	Enhance the Employee Innovation Program	Training hours attended	207	225	225
Facilities	Enhance the Employee Innovation Program	% of employee evaluations completed on-time	50%	70%	60%
Facilities	Meet Financial & Budget Requirements	Average Cost per Square Feet	\$5.69	\$6.73	\$6.50

**PUBLIC WORKS DEPARTMENT
FISCAL YEAR 2020-2021 TRAVEL A&B SUMMARY**

Program Name	Description	Position	Destination	Funding Source	Total Cost
Transportation Construction Management	National Highway Institute Bridge Inspector Training	Engineer I & II	T B D	Local Option Gas Tax	\$7,000
Engineering (Flood Zones)	ASFPM Conference	Flood Plains Manager	T B D	Inspection Fees	\$2,400
Total Funded For Department					\$9,400

**PUBLIC WORKS DEPARTMENT
FISCAL YEAR 2020-2021 CAPITAL OUTLAY SUMMARY**

Program Name	Description	Quantity	Unit Cost	Funding Source	Total Cost
Survey & Mapping	H P Designjet T930 36 inch Postscript Printer with H P 3 year support	1	6,000	User Fees/General Fund	\$6,000
Survey & Mapping	Trimble R12 River TSC7 Access GPS Unit	1	28,000	User Fees/General Fund	\$28,000
Transportation Construction	Laptop	1	3,000	Local Option Gas Tax	\$3,000
Transportation Construction	2-Ton Flat Bed Truck	1	105,000	Local Option Gas Tax	\$105,000
Transportation Construction	Caterpillar Motor Grader	1	248,000	Local Option Gas Tax	\$248,000
Transportation Construction	Mack GU 813 Tri Axle 18 yard Dump Truck	1	167,000	Local Option Gas Tax	\$167,000
Engineering	Chevrolet Silverado 1500 4 W D	1	33,000	User Fees	\$33,000
Engineering	Laptop	2	3,000	User Fees	\$6,000
Engineering	Laptop	1	3,000	User Fees	\$3,000
Traffic Operations	Traffic Signal Cabinets	6	12,870	User Fees	\$77,220
Traffic Operations	Rugged Laptops	2	3,000	User Fees	\$6,000
Traffic Operations	Computers	2	2,000	User Fees	\$4,000
Traffic Operations	Locator	1	8,000	User Fees	\$8,000
Road and Bridge	2 X 8 Trench Box	1	35,000	User Fees/General Fund	\$35,000
Road and Bridge	2 Ton Freightliner Flat Bed Construction Dump Truck	1	105,000	User Fees/General Fund	\$105,000
Road and Bridge	B S / 60 Wacker Jumping Jack	2	3,200	User Fees/General Fund	\$6,400
Road and Bridge	Mack GU 813 Tri Axle 18 yard Dump Truck	1	167,000	User Fees/General Fund	\$167,000
Road and Bridge	6 inch Thompson Pump with Quiet Box	1	50,000	User Fees/General Fund	\$50,000
Road and Bridge	Chevy 2500 Crew Cab with Utility Box and Pipe Rack	1	44,000	User Fees/General Fund	\$44,000

Program Name	Description	Quantity	Unit Cost	Funding Source	Total Cost
Road and Bridge	R 530 Kubota Front Loader	1	68,000	User Fees/General Fund	\$68,000
Road and Bridge	Dell Latitude 5500 Laptop	1	1,500	User Fees/General Fund	\$1,500
Road and Bridge	Dell Optiplex 5070 Desktop	1	1,100	User Fees/General Fund	\$1,100
Road and Bridge	Laptop	2	2,500	User Fees/General Fund	\$5,000
Road and Bridge	Kubota R30 Loader with Fork Attachment	1	68,000	M S T U	\$68,000
Road and Bridge	Bobcat 80 inch Grapple Bucket	1	4,700	M S T U	\$4,700
Road and Bridge	6 inch Myers-Seth Double Diaphragm Pump	1	33,000	M S T U	\$33,000
Road and Bridge	Eager Beaver 12 Ton Trailer	1	17,500	M S T U	\$17,500
Road and Bridge	Chipper Box	1	9,500	M S T U	\$9,500
Road and Bridge	BS/60 Wacker Jumping Jack	1	3,200	M S T U	\$3,200
Road and Bridge	Wacker BPU 5045 Reversible Plate Tamp	1	9,000	M S T U	\$9,000
Road and Bridge	Eager Beaver 12 Ton Trailer	1	14,875	M S T U	\$14,875
Road and Bridge	Bobcat 80 inch Grapple Bucket	1	3,995	M S T U	\$3,995
Road and Bridge	SK85 Track Hoe with Hydraulic Thumb Attachment	1	100,000	M S T U	\$100,000
Road and Bridge	BS/60 Wacker Jumping Jack	1	2,720	M S T U	\$2,720
Road and Bridge	3810 Bush Hog	1	14,875	M S T U	\$14,875
Road and Bridge	2000 Honda Portable Generator	1	2,000	M S T U	\$2,000
Road and Bridge	2500 Chevy Crew Cab	1	6,600	M S T U	\$6,600
Road and Bridge	Eager Beaver 12 Ton Trailer	1	2,625	M S T U	\$2,625
Road and Bridge	Bobcat 80 inch Grapple Bucket	1	705	M S T U	\$705
Road and Bridge	BS/60 Wacker Jumping Jack	1	480	M S T U	\$480
Road and Bridge	3810 Bush Hog	1	2,625	M S T U	\$2,625
Road and Bridge	2500 Chevy Crew Cab	1	6,600	M S T U	\$6,600
Road and Bridge	Toro 9 CM Concrete Mixer with Poly Drum	1	5,000	M S T U	\$5,000

Program Name	Description	Quantity	Unit Cost	Funding Source	Total Cost
Road and Bridge	T-76 Bobcat with Forks and Bucket	1	65,000	M S T U	\$65,000
Road and Bridge	Multi Quip WBH-16EF Powered Buggy	1	9,500	M S T U	\$9,500
Road and Bridge	Norton C13PE Walk Behind Cut Saw	1	2,500	M S T U	\$2,500
Road and Bridge	Stihl CS-451 Rock Boss Concrete Chain Saw	1	2,300	M S T U	\$2,300
Road and Bridge	6 inch Thompson Trash Pump with Trailer Mounted	1	30,000	M S T U	\$30,000
Road and Bridge	Toro Zero Turn 72943 with 60 inch Deck	1	9,600	M S T U	\$9,600
Road and Bridge	SK85 Track Hoe with Hydraulic Thumb Attachment	1	100,000	M S T U	\$100,000
Road and Bridge	Message Boards	2	13,000	M S T U	\$26,000
Road and Bridge	2500 Chevy Crew Cab	1	6,600	M S T U	\$6,600
Road and Bridge	Ford F-550 Crew Cab	2	57,000	M S T U	\$114,000
Road and Bridge	Chevy 1500 Double Cab	1	31,000	M S T U	\$31,000
Road and Bridge	T-76 Bobcat with Forks and Bucket	1	65,000	M S T U	\$65,000
Road and Bridge	2500 Chevy Crew Cab	1	6,600	M S T U	\$6,600
Road and Bridge	Ford F-550 Crew Cab (Babcock)	1	57,000	M S T U	\$57,000
Road and Bridge	Chipper Box (Babcock)	1	9,500	M S T U	\$9,500
Road and Bridge	Chipper Box (Wickham)	1	9,500	M S T U	\$9,500
Road and Bridge	6 inch Thompson Pump with Trailer Mounted (Wickham)	1	30,000	M S T U	\$30,000
Road and Bridge	Wacker 3 inch PDTA Mud Hog Pump (Babcock)	1	1,800	M S T U	\$1,800
Road and Bridge	2500 Chevy Crew Cab	1	6,600	M S T U	\$6,600
Facilities	Welder/Generator	1	5,000	General Fund	\$5,000
Facilities	Water Jetter	1	8,500	General Fund	\$8,500
Facilities	B&C 120 Pound Dryer	1	12,000	General Fund	\$12,000
Facilities	Chevy Express Van	2	28,000	General Fund	\$56,000
Facilities	Disinfectant/Sanitizing Atomizers	3	5,000	General Fund	\$15,000
Total Funded For Department					\$2,164,220

Special Note:

In accordance with Brevard County Board of County Commissioners' Policy BCC-24, Procurement, this form satisfies Directive III. E. 4., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

Program Name	Description	Quantity	Unit Cost	Funding Source	Total Cost
Survey & Mapping	Chevrolet Silverado 1500 4WD, Crew Cab Pickup with Fiberglass Cab High Topper with Side Windows	1	36,000	Unfunded	\$36,000
Transportation Construction	Chevrolet Silverado 1500 4WD	1	33,000	Unfunded	\$33,000
Road and Bridge	3 Sided Metal Pole Barn with Slab	1	225,000	Unfunded	\$225,000
Road and Bridge	Storage Shed	1	40,000	Unfunded	\$40,000
Road and Bridge	6 Bay Pole Barn	1	275,000	Unfunded	\$275,000
Road and Bridge	Chevrolet 2500 with Utility Body and Liftgate	1	32,000	Unfunded	\$32,000
Road and Bridge	Chevrolet 2500 with Utility Body and Liftgate	1	6,000	Unfunded	\$6,000
Road and Bridge	Ford F-550 Crew Cab	1	57,000	Unfunded	\$57,000
Road and Bridge	Caterpillar 120 Motor Grader	1	248,000	Unfunded	\$248,000
Road and Bridge	Mack GU 813 Tri Axle 18 Yard Dump Truck	1	167,000	Unfunded	\$167,000
Road and Bridge	Chipper Box	1	9,500	Unfunded	\$9,500
Road and Bridge	Wacker 3 inch PDTA Mud Hog Pump	1	1,800	Unfunded	\$1,800
Road and Bridge	Mack GU 813 Tri Axle 18 Yard Dump Truck	1	167,000	Unfunded	\$167,000
Road and Bridge	Message Boards	2	13,000	Unfunded	\$26,000
Facilities	Chevrolet Express Vans	5	28,000	Unfunded	\$140,000
Facilities	JLG Trailer mounted boom lift	1	42,000	Unfunded	\$42,000
Facilities	Computers	3	2,000	Unfunded	\$6,000
Total Unfunded For Department					\$1,511,300

**PUBLIC WORKS DEPARTMENT
FISCAL YEAR 2020-2021 CAPITAL IMPROVEMENTS PROGRAM**

Program Name	Description	Funding Source	Total Cost
Road and Bridge	Roadway Resurfacing	Constitutional Gas Tax Local Option Gas Tax Ad Valorem General Fund	\$11,529,137
Road and Bridge	Roadway Reconstruction	General Fund	\$3,721,570
Road and Bridge	Cherokee/Bayfield Drainage Improvements	Ad Valorem	\$200,000
Road and Bridge	Muck Removal	Ad Valorem	\$250,000
Facilities Management	BCDC Inmate Showers Refurbishment	General Fund	\$350,000
Facilities Management	BCDC Kitchen Steam Boiler	General Fund	\$176,619
Facilities Management	BCGC-V Bldg D Flooring replacement	General Fund	\$350,000
Facilities Management	BCGC-N HVAC replacement	General Fund	\$1,650,000
Facilities Management	CSC Titusville HVAC improvements	General Fund	\$229,200
Facilities Management	Melbourne Courthouse Roof replacement	General Fund	\$375,000
Facilities Management	MJC replace 2 public elevators	General Fund	\$675,000
Facilities Management	South Animal Shelter humidity issues	General Fund	\$160,590
Facilities Management	TJ Mills Chiller replacement & controls	General Fund	\$191,540
Transportation Construction	Angel Ave Drainage Improvements	Constitutional Gas Tax	\$105,800
Transportation Construction	Aurora Road Sidewalk	Constitutional Gas Tax	\$1,501,415
Transportation Construction	Babcock Street Improvements	Transportation Improvement Fund	\$2,500,000
Transportation Construction	Chicago Ave Dirt Road Paving	Constitutional Gas Tax	\$77,000
Transportation Construction	Ellis Road 4- lane project	Grant	\$600,000
Transportation Construction	Fay Blvd & Citrus Blvd Safety Improvements	Constitutional Gas Tax	\$280,000
Transportation Construction	Friday Road & SR 524 Intersection Improvements	Constitutional Gas Tax	\$370,000
Transportation Construction	Homestead Ave Pipe	Constitutional Gas Tax	\$369,956
Transportation Construction	Hollywood Blvd Widening	Grant Constitutional Gas Tax Impact Fees	\$3,889,177
Transportation Construction	Micco Bridge Replacement	Local Option Gas Tax	\$1,350,000
Transportation Construction	Pineda Overpass	Grant	\$9,500,000
Transportation Construction	Raven Road Drainage Improvements & Dirt Road Paving	Ad Valorem Transportation Improvement Fund	\$89,000

Program Name	Description	Funding Source	Total Cost
Transportation Construction	Riverside Drive Sidewalk	Impact Fees	\$613,556
Transportation Construction	Sea Ray Bridge Replacement	General FundConstitutional Gas Tax	\$3,040,612
Transportation Construction	Silver Pines Drainage Improvements	Transportation Improvement Fund	\$1,170,000
Transportation Construction	SR 520 & Sykes Creek Intersection Improvements	Local Option Gas Tax	\$485,000
Transportation Construction	St. Johns Heritage Parkway	Transportation Reimbursement Fund Constitutional Gas Tax Grant	\$4,743,437
Transportation Construction	West Wood Drive Drainage Improvements	Fuel Tax	\$275,000
Transportation Construction	West Bay Drive Drainage Improvements	Fuel Tax	\$500,000
Transportation Management	Sheridan Road Phase II Sidewalk	Constitutional Gas Tax	\$640,000
Transportation Management	Suntree Blvd & Wickham Road Intersection Improvements	Constitutional Gas Tax	\$370,000
Transportation Management	Teal Street Drainage Improvements & Dirt Road Paving	Ad Valorem Transportation Improvement Fund	\$89,000
Transportation Management	Traffic Operations Management Center	Local Option Gas Tax	\$4,354,262
Transportation Management	West Hall Road Outfall Improvements	Transportation Improvement Fund	\$300,000
Transportation Management	Wickham Road & Aurora Road Pedestrian Improvements	Local Option Gas Tax	\$100,000
Transportation Management	Wickham Road & Lake Washington Ave Pedestrian Improvements	Local Option Gas Tax	\$100,000
Transportation Management	Valkaria Road & Wyoming Drive Intersection Improvements	Constitutional Gas Tax Local Option Gas Tax	\$1,854,900
Total Funded For Department			\$59,126,771

Program Name	Description	Funding Source	Total Cost
Facilities Management	Countywide Architectural Modifications	Unfunded	\$6,440,000
Facilities Management	Countywide Electrical Modifications	Unfunded	\$2,640,000
Facilities Management	Countywide Fire Suppression Modifications	Unfunded	\$60,000
Facilities Management	Countywide HVAC Modifications	Unfunded	\$4,246,000
Facilities Management	Countywide Pavement & Grounds Modifications	Unfunded	\$4,465,000
Facilities Management	Countywide Plumbing Modifications	Unfunded	\$1,210,000
Facilities Management	Countywide Roof Modifications	Unfunded	\$400,000
Facilities Management	Countywide Structural Modifications	Unfunded	\$440,000
Transportation Construction	Capacity Roadway Improvements (D1)	Unfunded	\$68,335,145
Transportation Construction	Capacity Roadway Improvements (D2)	Unfunded	\$15,376,174
Transportation Construction	Capacity Roadway Improvements (D3)	Unfunded	\$141,306,727
Transportation Construction	Capacity Roadway Improvements (D4)	Unfunded	\$30,701,012
Transportation Construction	Capacity Roadway Improvements (D5)	Unfunded	\$126,883,240
Traffic Operations	Countywide	Unfunded	\$21,517,912
Total Unfunded For Department			\$423,961,210